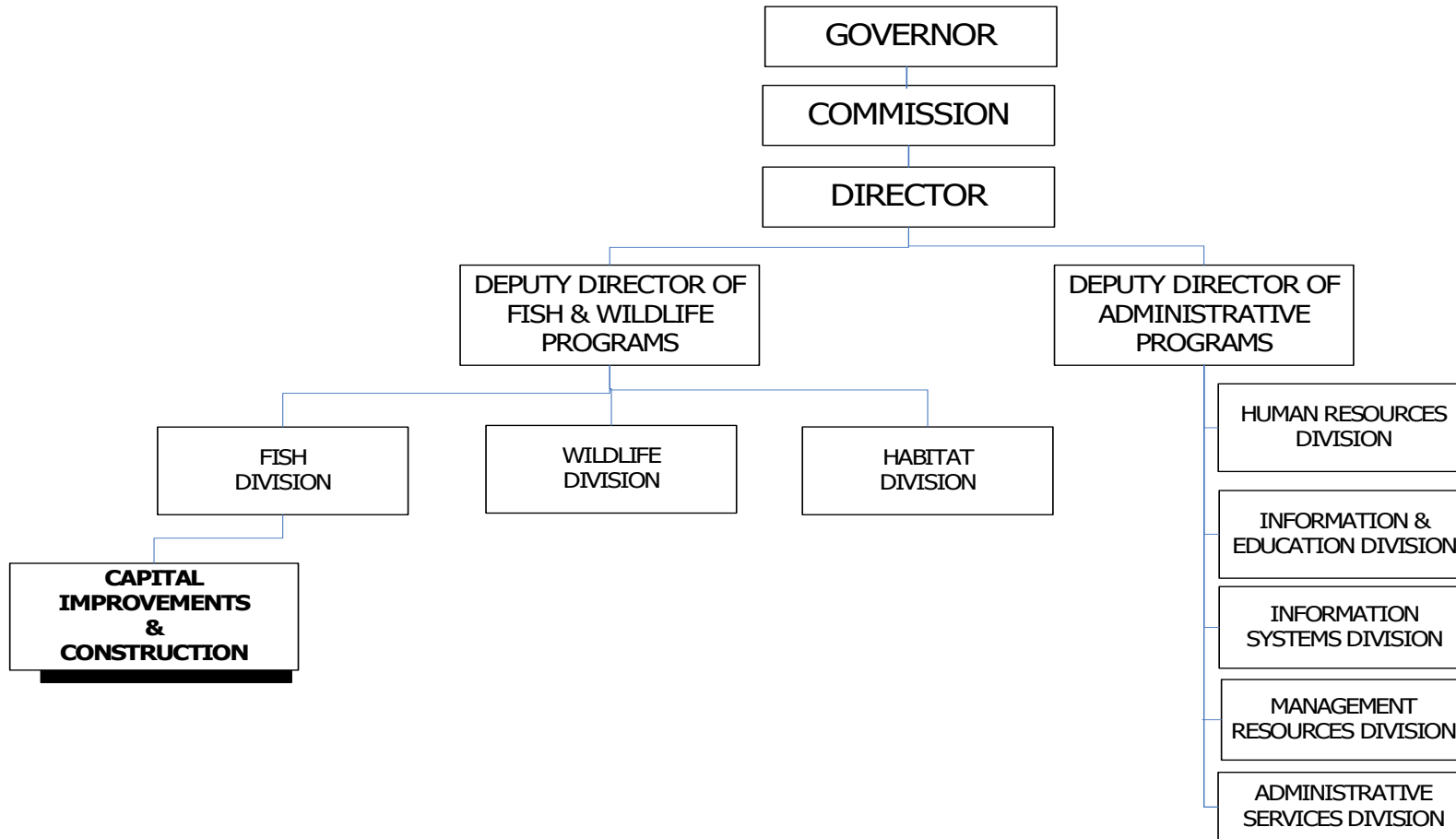


CAPITAL BUDGETING

2021-23 Organization Chart



Positions = 3
FTE = 3.0

CAPITAL IMPROVEMENT

Program Contact: Shannon Hurn, Deputy Director of Fish & Wildlife Programs (503) 947-6072
SCR: 088-00-00-00000

Executive Summary

The Oregon Department of Fish and Wildlife (ODFW) implements capital improvement projects to maintain facilities and support fish restoration and enhancement projects throughout Oregon. ODFW has spent between \$3 million to \$10 million biennially since 2001 on capital improvement projects, with at least 86 percent of the funds spent in local communities on contractors, employees and vendors.

Program Funding Request

ODFW proposes to continue this program at the same level of activity and output. Revenues from the Restoration and Enhancement surcharge are projected to be approximately the same as in the 2019-21 biennium. The Capital Improvement program is staffed by 3 positions.

Fund Type	19-21	21-23	21-23	21-23
	LAB	Existing Services	Reductions & POPs	LAB
GF	155,668	162,361	0	162,361
LF	0	0	0	0
OF	5,849,787	6,127,801	275,000	6,402,801
FF	3,210,520	3,348,572	0	3,348,572
Total	9,215,975	9,638,734	275,000	9,913,734

Program Description

The Capital Improvement Program uses various fund sources to maintain ODFW facilities and to implement fish restoration and improvement projects and other special projects. Projects within the program fall into three major groupings: Fish Restoration and Enhancement (R&E); Emergency Hatchery Maintenance; and other capital projects.

Fish Restoration and Enhancement Program (R&E) is a comprehensive program to restore state-owned hatcheries, enhance natural fish production, expand hatchery production and provide additional public access to fishing waters. The R&E Program funds projects that increase sport fishing opportunities and improve the commercial salmon fishery. The R&E Program was authorized by the Legislature in 1989 and was made permanent in 2019.

Most projects funded by the R&E Program are capital improvement projects including restoration and improvement of state-owned fish hatchery facilities; new and improved public access to fishing waters; fish stocking equipment; and restoration and improvement of fish passage and screen structures.

The R&E Program is funded by dedicated recreational fishing license dollars (89 percent) and commercial salmon fishery dollars (11 percent). The program provides funding to public or private non-profit organizations for restoration or enhancement projects consistent with the intent of the R&E Program. The R&E Board reviews and recommends these projects to the Oregon Fish and Wildlife Commission for funding approval. Since its inception, the R&E Program has funded more than \$55 million in projects throughout Oregon, largely through local contractors.

The Capital Improvement Program also includes the **Emergency Hatchery Maintenance** fund for unanticipated maintenance projects such as pump, alarm, and screen failures at ODFW's 32 fish hatcheries.

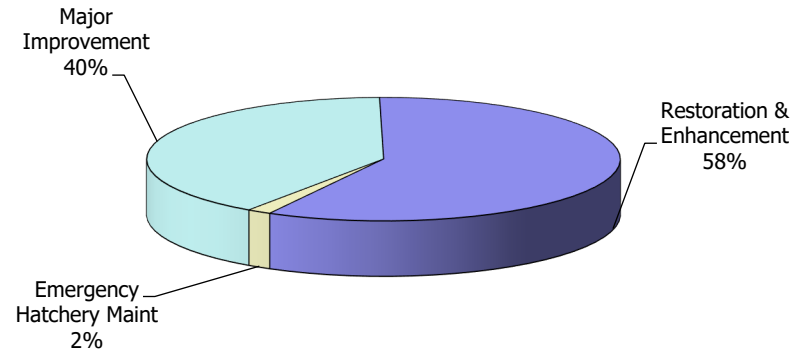
The program also includes major improvement projects costing less than a \$1 million and typically funded as one-time projects using dedicated or contractually obligated revenues.

Program Justification and Link to Strategic Plan

The agency's capital projects target restoring and enhancing the buildings and infrastructure of hatcheries, wildlife areas and regional offices in order to support the agencies mission to protect and enhance Oregon's fish and wildlife and their habitats for use and enjoyment by present and future generations. Specifically, the agency's capital projects align with **Goal 2** and **Goal 3** of the agency's strategic plan. **Goal 2** target's the enjoyment of Oregon's fish and wildlife resources. For **Goal 2**, the projects in our capital project plan specifically target hatcheries, wildlife areas and regional offices whose primary function is to produce fish, manage habitat for Oregon's natural resources and provide the working spaces necessary for agency staff to make decisions concerning the conservation of Oregon species. **Goal 3** target's the funding sources to expand support for fish, wildlife and their habitats. For **Goal 3**, our agency is in need of additional monetary resources to fund the capital projects and this strategy could provide those funds to allow the agency to execute important work in maintaining agency facilities.

A significant portion of R&E funding goes toward hatchery maintenance and fish stocking that enhances the ODFW Hatchery Management Program. The Hatchery Management Program generates \$19 to the Oregon economy for every dollar spent (Runyan 2009; per comm., Jenkins 2012). R&E funding used in habitat restoration projects also has a significant impact on Economy and Jobs. According to a study done by Nielsen-Pincus and

Capital Improvement Expenditures by Program Area \$9.91 Million



Moseley (2010), for every \$1 million invested in forest and watershed restoration about 15.7 to 23.8 jobs are created and results in an additional 1.4 to 2.4 times the amount of economic activity.

R&E also helps landowners meet state fish passage requirements by providing funding for new or improved culverts, fish ladders, and fish screens at water diversion structures. The addition or restoration of these structures provides fish with access to critical spawning and rearing habitat and improves overall fish survival and population success. The Ecosystem Workforce Program Brief (2010) estimated the economic output multiplier of 1.9 to 2.4 for every dollar spent. These projects create economic stimulus in rural and urban communities throughout Oregon.

The Capital Improvement Program addresses priority infrastructure needs for ODFW. However, all project funding is dependent on available funds, with the R&E Program being the most stable. ODFW's Fish Hatchery Program created a prioritized list of hatchery maintenance needs, which R&E Board members will refer to when making funding decisions. Currently, the Fish Passage and Screening Program is working with ODFW district managers to identify fish passage priorities statewide. This prioritized list will also provide the R&E Program with a valuable tool in making funding decisions.

Additionally, improvements continue to be made to the R&E application and review process, to ensure that the highest priority capital improvement projects are submitted for R&E funding with a clear benefit to Oregon fisheries. One of the most important goals of the R&E Program is to fund projects that provide a noticeable benefit to anglers and commercial salmon fishers. If anglers are satisfied with their fishing experiences, they will continue to buy fishing licenses, and encourage new and old anglers to do the same. Through prioritization and critical review of R&E project proposals, the R&E Program is indirectly creating additional financing for the program through the retention, recruitment and reactivation of the license buying public.

Fishing creates more than 23,600 jobs and generates over \$730 million worth of personal income for businesses that cater to 650,000 anglers in Oregon per year. In addition to contributing to the restoration and enhancement of the state's fisheries through capital improvements, the R&E Program also provides economic benefits to local contractors and businesses that provide supplies and services for R&E approved projects. In the 2017-19 biennium, nearly \$4.9 million in R&E funding was spent directly on fisheries restoration and enhancement projects in Oregon, and the matching contribution total amounted to nearly \$22.5 million, including in-kind contributions. For every license dollar spent an additional \$4.60 was leveraged in matching contributions, and many of those matching contributions included cash contributions benefitting local businesses.

Program Performance

ODFW's investment in capital improvements has resulted in at least 86% of those funds being spent in local communities, supporting jobs and local economies while maintaining and enhancing fisheries and infrastructure.

With the vast majority of these funds derived from dedicated funds (R&E license surcharge), this revenue stream and subsequent investments are anticipated to continue into the foreseeable future. The R&E Board solicits projects from ODFW and the general public seven times per biennium through a competitive grant process to ensure funds are made available on a predictable basis.

As the primary element of ODFW's Capital Improvements program, the R&E Program has been critical to addressing important maintenance needs at ODFW's fish hatcheries. Because the funds come through a competitive grant process, they are often available to meet emergency or unforeseen needs ODFW would not be able to address through the normal biennial budget process. In the 2017-19 biennium, the R&E Program provided \$2.2 million or 45 percent of total project funds to hatchery maintenance and improvement projects. These funds have been essential to on-going operations and ensuring hatchery production goals are met.

The R&E Program also contributes to capital improvements for Oregon's recreational and commercial fisheries by funding fish passage and screening projects, ensuring fish are able to migrate safely. In the 2017-19 biennium nearly \$250,000 (5 percent of total funds) was awarded to fish passage and screening projects. These funds often serve as match for complex passage and screening packages. R&E also funds projects that improve fishing opportunities and access (over \$880,000 or 15% of funds was spent on projects in 2017-19 biennium), enhancing opportunities for the public to fish. During the 2019-21 biennium, the legislature approved a package that added an R&E funded project manager to work with staff and the public to address ongoing maintenance needs at hatcheries and provide a quality user experience through updated and accessible fishing facilities. This position has successfully begun this process and ODFW will be pursuing continuation during the 2021-23 biennium and beyond.

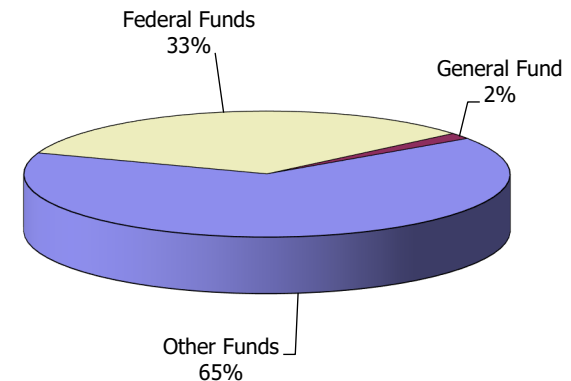
Enabling Legislation/Program Authorization

The Oregon Fisheries Restoration and Enhancement Program is established and governed by Oregon Revised Statutes: 496.283, 496.286, 496.289, 496.291, 508.285 and 508.505; and Oregon Administrative Rules: 635-009-200, 635-009-205, 635-009-210, 635-009-215, 635-009-220, 635-009-225, 635-009-230, 635-009-235, and 635-009-240.

Funding Streams

Funding for the R&E program is from a dedicated \$4 surcharge on all sport fishing licenses, a \$74 commercial gillnetting permit fee, and a \$64 troll fishing permit fee. A fee of \$0.04 per pound on all commercial salmon troll and gillnet landings is also dedicated to the R&E Program. The Hatchery Emergency Maintenance Fund is a General Fund appropriation. Other capital projects are discrete projects dependent on need, funding, and limitation.

Capital Improvement Revenues by Fund Type
\$10.01 Million



Significant Program Changes from 2019-21

The legislatively approved packages included in the 2021-23 budget are:

- Recreational Fisheries Project Coordinator: Continues staff to prioritize, plan design, implement, and provide technical assistance on statewide fishing access projects such as boat ramps and fishing docks.

Proposed New Laws

None.

Essential Packages

The Essential Packages represent changes made to the 2019-21 budget that estimate the cost to continue current legislatively approved programs into the 2021-23 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- Vacancy Factor (attrition) reduces the PICS generated personal services budget for the current positions. The adjustment represents the projected savings from staff turnover. This package contains only the change from the prior approved budget.
- Non-PICS items include temporary, overtime, shift differentials, unemployment assessment, and mass transit taxes (rate 0.006). This package reflects the inflation increase for these items.
- PERS Bond Assessment represents the amount budgeted for the 2021-23 budget in accordance with Department of Administrative Services' instructions.

021/

022 Cost of Phase-in and Phase-out Programs and One-time Costs

- None

031 Inflation/Price List Increases

- Inflation increase: 4.3 percent is the established general inflation factor for 2021-23 and has been applied to most Services and Supplies, Capital Outlay and Special Payments expenditures. 5.7 percent is applied to Professional Services. This also includes changes in State Government Service Charges, per the DAS Price List.

032 Above Standard Inflation/Price List Increases

- None

033 Exceptional Inflation/Price List Increases

- None

050 Fund Shifts

- None

060 Technical Adjustments

- None

070 Revenue Reductions

- None

Agency Name:

Department of Fish and Wildlife

Policy Option Package Initiative:

108 - Recreational Fisheries Project Coordinator

Policy Option Package Element Addendum:

PURPOSE

DESCRIPTION OF PROBLEM OR ISSUE:

A top priority of ODFW is a focus on "making fishing better". To achieve this ODFW began working with staff to develop a statewide fishing access priority list for lakes and reservoirs. This prioritization guides the decision process to utilize R&E, SFR, and other funding. Through this process, the main limitation identified was sufficient staff capacity to implement the desired actions. This process has identified 19 projects, totaling about \$2-3M, for the 2021-23 and 2023-25 biennia and 16 projects for future biennia. Next steps in this process will include prioritizing river and marine based facilities. Staff has identified over 200 new bank fishing related facilities and a need for maintenance and upgrades at many of the nearly 1,000 known bank fishing access sites. Fish Division leadership has identified that it is important to provide a consistent user experience at ODFW facilities and that ODFW managed and funded facilities need to comply with ADA, engineering, and regulatory requirements. Prior to 2019, ODFW only had a single full time Construction Project Manager; this often lead to delays in implementation, gaps in service, strain on staff, and loss of public opportunity. During the 19-21 biennium, ODFW hired a Limited Duration Construction Project Manager (LD-CPM) to work on these projects. The LD-CPM significantly improved project planning, implementation, and development of relationships and partnerships. This LD-CPM position will expire at the end of the current biennium without Legislative approval.

HOW ACHIEVED

PROPOSED SOLUTION TO THE PROBLEM OR ISSUE:

The primary purpose of the Recreational Fisheries Project Coordinator (Construction Project Manager 1) will be to increase the staff capacity for hatchery and fishing access related projects. This position will prioritize, plan, design, implement, provide technical assistance, facilitate project design, permitting, ADA and regulatory compliance, address deferred maintenance, and ensure a consistent user experience.

HOW THIS FURTHERS THE AGENCY MISSION OR GOALS:

This position will be on the front lines of "making fishing better" by providing access to new and existing areas and providing a consistent user experience, this may lead to recruitment of new anglers, and ultimately increasing license sales. This effort has been described as "providing a place to fish and a fish to catch" and directly connects to the ODFW Agency mission "To protect and enhance Oregon's fish and wildlife and their habitats for use and enjoyment by present and future generations". This position directly supports Goal 2 of ODFW's Strategic Plan to "Increase and diversify public participation in the use and enjoyment of Oregon fish and wildlife resources".

This position would directly address the findings of the 2015 Secretary of States Audit, which specifically calls out the need for dedicated staff to assist in management of ODFW owned and managed fishing sites. The audit finding states, "This impacts ODFW's ability to effectively utilize lands for existing users and recruit new users." It goes on to highlight that ODFW is missing opportunities to advertise and improved property that has over 40,000 vehicles passing by on I-5 each day.

PERFORMANCE MEASURES TO QUANTIFY THE SUCCESS OF THE PROPOSAL:

Evaluated on the improvement of customer experiences at new and maintained areas and increases in the quality and quantity fishing facilities.

STATUTORY REFERENCE:

496.012(4), 496.289, 496.283, 496.445

ALTERNATIVES CONSIDERED AND REASONS FOR REJECTION:

No Change: The current approach is inefficient, subject to staffing bottlenecks, does not provide consistent compliance or a consistent angler experience. Does not facilitate the establishment of a maintenance program or programmatic development of priorities and implementation strategies.

IMPACT OF NOT FUNDING:

Inefficient fishing facility development and maintenance. Inhibits ability to consistently and appropriately address and strategize priority projects.

EQUIPMENT TO BE PURCHASED (IF APPLICABLE):

None.

STAFFING IMPACT

1 Position / 1.0 FTE

Restoration and Enhancement Program (088-01-00-00000)

Convert one limited duration full-time Construction Project Manager 1 position (C3267) to permanent full-time:

- (1719072/1921056) **2123013**

QUANTIFYING RESULTS

Number of facilities improved, or made more accessible, to the public in compliance with ADA, engineering, and permitting requirements. Reduction of social problems at fishing related facilities such as littering, poaching, vandalism, and misuse at facilities and an improvement in the family friendly nature of these sites. Improved inventory of statewide access facilities, their condition, and prioritization of improvement projects.

REVENUE SOURCE

\$275,000 Other Funds (Restoration and Enhancement Fund)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Fish & Wildlife, Oregon Dept of
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Capital Improvements
 Cross Reference Number: 63500-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Pension Obligation Bond	-	-	1,928	-	-	-	1,928
Mass Transit Tax	-	-	158	-	-	-	158
Total Personal Services	-	-	\$2,086	-	-	-	\$2,086
Total Expenditures							
Total Expenditures	-	-	2,086	-	-	-	2,086
Total Expenditures	-	-	\$2,086	-	-	-	\$2,086
Ending Balance							
Ending Balance	-	-	(2,086)	-	-	-	(2,086)
Total Ending Balance	-	-	(\$2,086)	-	-	-	(\$2,086)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Fish & Wildlife, Oregon Dept of
Pkg: 031 - Standard Inflation**

**Cross Reference Name: Capital Improvements
Cross Reference Number: 63500-088-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	6,693	-	-	-	-	-	6,693
Federal Funds	-	-	-	138,052	-	-	138,052
Total Revenues	\$6,693	-	-	\$138,052	-	-	\$144,745
Services & Supplies							
Instate Travel	2	-	4,457	-	-	-	4,459
Employee Training	-	-	558	-	-	-	558
Office Expenses	-	-	1,367	-	-	-	1,367
Telecommunications	-	-	1,144	-	-	-	1,144
Publicity and Publications	10	-	1,504	-	-	-	1,514
Professional Services	-	-	3,839	-	-	-	3,839
Employee Recruitment and Develop	-	-	54	-	-	-	54
Dues and Subscriptions	-	-	275	-	-	-	275
Fuels and Utilities	-	-	3,425	-	-	-	3,425
Facilities Maintenance	5,311	-	6,459	-	-	-	11,770
Agency Program Related S and S	-	-	80,909	-	-	-	80,909
Other Services and Supplies	1,370	-	22,361	52,591	-	-	76,322
Expendable Prop 250 - 5000	-	-	1,134	-	-	-	1,134
IT Expendable Property	-	-	629	-	-	-	629
Total Services & Supplies	\$6,693	-	\$128,115	\$52,591	-	-	\$187,399
Capital Outlay							
Technical Equipment	-	-	2,360	-	-	-	2,360
Land Improvements	-	-	-	23,837	-	-	23,837

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Fish & Wildlife, Oregon Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Capital Improvements
Cross Reference Number: 63500-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Building Structures	-	-	90,051	-	-	-	90,051
Other Capital Outlay	-	-	14,555	32,400	-	-	46,955
Total Capital Outlay	-	-	\$106,966	\$56,237	-	-	\$163,203
Special Payments							
Dist to Other Gov Unit	-	-	-	29,224	-	-	29,224
Total Special Payments	-	-	-	\$29,224	-	-	\$29,224
Total Expenditures							
Total Expenditures	6,693	-	235,081	138,052	-	-	379,826
Total Expenditures	\$6,693	-	\$235,081	\$138,052	-	-	\$379,826
Ending Balance							
Ending Balance	-	-	(235,081)	-	-	-	(235,081)
Total Ending Balance	-	-	(\$235,081)	-	-	-	(\$235,081)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Fish & Wildlife, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Capital Improvements
Cross Reference Number: 63500-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	-	-	-	-	-	-	-
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Fish & Wildlife, Oregon Dept of
Pkg: 091 - Elimination of S&S Inflation

Cross Reference Name: Capital Improvements
Cross Reference Number: 63500-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

**Fish & Wildlife, Oregon Dept of
Pkg: 092 - Personal Services Adjustments**

**Cross Reference Name: Capital Improvements
Cross Reference Number: 63500-088-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Vacancy Savings	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Fish & Wildlife, Oregon Dept of
Pkg: 108 - Recreational Fisheries Project Coordinator

Cross Reference Name: Capital Improvements
Cross Reference Number: 63500-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	144,216	-	-	-	144,216
Empl. Rel. Bd. Assessments	-	-	58	-	-	-	58
Public Employees' Retire Cont	-	-	24,704	-	-	-	24,704
Social Security Taxes	-	-	11,033	-	-	-	11,033
Worker's Comp. Assess. (WCD)	-	-	46	-	-	-	46
Mass Transit Tax	-	-	865	-	-	-	865
Flexible Benefits	-	-	38,232	-	-	-	38,232
Total Personal Services	-	-	\$219,154	-	-	-	\$219,154
Services & Supplies							
Other Services and Supplies	-	-	55,846	-	-	-	55,846
Total Services & Supplies	-	-	\$55,846	-	-	-	\$55,846
Total Expenditures							
Total Expenditures	-	-	275,000	-	-	-	275,000
Total Expenditures	-	-	\$275,000	-	-	-	\$275,000
Ending Balance							
Ending Balance	-	-	(275,000)	-	-	-	(275,000)
Total Ending Balance	-	-	(\$275,000)	-	-	-	(\$275,000)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Fish & Wildlife, Oregon Dept of
 Pkg: 108 - Recreational Fisheries Project Coordinator

Cross Reference Name: Capital Improvements
 Cross Reference Number: 63500-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE							1.00
Total FTE	-	-	-	-	-	-	1.00

Detail of Lottery, Other Funds and Federal Fund Revenues

Source	Fund	ORBITS Revenue Accounts	2017-19 Actuals	2019-21 Legislatively Approved	2019-21 Estimated	2021-23		
						Agency Request	Governor's Budget	Legislatively Adopted
						Beginning Balance	L	0025
Transfer in - Intrafund	L	1010	-	-	-	-	-	-
Transfer in - Lottery Proceeds	L	1040	-	-	-	-	-	-
Transfer in - OR Watershed Enhancement Bd	L	1691	-	-	-	-	-	-
Transfer Out - Intrafund	L	2010	-	-	-	-	-	-
TOTAL LOTTERY FUNDS			-	-	-	-	-	-
Beginning Balance	O	0025	3,509,207	1,633,102	1,633,102	578,541	578,541	578,541
Beginning Balance Adjustment	O	0030	(1,228,522)	-	-	-	-	-
Business License & Fees	O	0205	4,847	-	-	-	-	-
Non-Business Licenses & Fees	O	0210	-	-	-	-	-	-
Hunter & Angler Licenses	O	0230						
Non Dedicated			-	-	-	-	-	-
Dedicated			3,816,295	4,483,000	4,483,000	3,804,218	3,804,218	3,804,218
subtotal Hunter & Angler Licenses			3,816,295	4,483,000	4,483,000	3,804,218	3,804,218	3,804,218
Commercial Fisheries Fund	O	0235	156,407	-	-	-	-	-
Park User Fees	O	0255	-	-	-	-	-	-
Charges for Services	O	0410	-	-	-	1,810,705	1,810,705	1,810,705
Fines and Forfeitures	O	0505	-	-	-	-	-	-
Rents & Royalties	O	0510	-	-	-	-	-	-
General Fund Obligation Bonds	O	0555	-	-	-	-	-	-
Interest Income	O	0605	-	-	-	-	-	-
Sales Income	O	0705	-	-	-	-	-	-
Donations	O	0905	-	-	-	-	-	-
Grants (Non-Fed)	O	0910	129,875	-	-	-	-	-
Other Revenues	O	0975	212	-	-	-	-	-
Federal Funds Revenue	O	0995	-	-	-	-	-	-
Transfer in - Intrafund	O	1010	702,401	680,307	680,307	307,601	307,601	307,601
Transfer in from Federal Indirect Revenue	O	1020	-	-	-	-	-	-
Transfer in from General Fund	O	1060	-	-	-	-	-	-
Transfer in - Administrative Services	O	1107	-	-	-	-	-	-
Transfer in - Oregon Department of Revenue	O	1150	-	-	-	-	-	-
Transfer in - Oregon Military Dept	O	1248	-	-	-	-	-	-
Transfer in - Marine Board	O	1250	-	-	-	-	-	-
Transfer in - Department of Energy	O	1330	-	-	-	-	-	-
Transfer in - Oregon Climate Authority	O	1331	-	-	-	-	-	-
Transfer in - Department of Forestry	O	1629	-	-	-	-	-	-
Transfer in - Dept of Parks & Recreation	O	1634	-	-	-	-	-	-
Transfer in - Water Resources Department	O	1690	-	-	-	-	-	-
Transfer in - Watershed Enhancement Board	O	1691	-	-	-	-	-	-

Detail of Lottery, Other Funds and Federal Fund Revenues								
Source	Fund	ORBITS Revenue Accounts	2017-19 Actuals	2019-21 Legislatively Approved	2019-21 Estimated	2021-23		
						Agency Request	Governor's Budget	Legislatively Adopted
Transfer in - Department of Transportation	O	1730	-	-	-	-	-	-
Transfer out - Intrafund	O	2010	(93,610)	-	-	-	-	-
Transfer out - Dept. of Administrative Services	O	2107	-	-	-	-	-	-
Transfer out - Department of State Police	O	2257	-	-	-	-	-	-
Transfer out - Department of Agriculture	O	2603	-	-	-	-	-	-
Transfer out - Department of Forestry	O	2629	-	-	-	-	-	-
Transfer out - Watershed Enhancement Board	O	2691	-	-	-	-	-	-
TOTAL OTHER FUND			6,997,112	6,796,409	6,796,409	6,501,065	6,501,065	6,501,065
Beginning Balance	F	0025	-	-	-	-	-	-
Beginning Balance Adjustment	F	0030	(418,646)	-	-	-	-	-
Charges for Services	F	0410	-	-	-	-	-	-
Rents & Royalties	F	0510	-	-	-	-	-	-
Sales Income	F	0705	-	-	-	-	-	-
Grants (Non-Fed)	F	0910	-	-	-	-	-	-
Other Revenues	F	0975	-	-	-	-	-	-
Federal Revenues	F	0995	906,511	3,210,520	3,210,520	3,348,572	3,348,572	3,348,572
Transfer in - Intrafund	F	1010	129,818	-	-	-	-	-
Transfer in - Marine Board	F	1250	-	-	-	-	-	-
Transfer out - Intrafund	F	2010	-	-	-	-	-	-
Transfer out - Federal Indirect	F	2020	-	-	-	-	-	-
TOTAL FEDERAL FUNDS			617,683	3,210,520	3,210,520	3,348,572	3,348,572	3,348,572

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Fish & Wildlife, Oregon Dept of
2021-23 Biennium**

**Agency Number: 63500
Cross Reference Number: 63500-088-00-00-00000**

<i>Source</i>	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Business Lic and Fees	4,847	-	-	-	-	-
Hunter and Angler Licenses	3,816,295	4,483,000	4,483,000	3,804,218	3,804,218	3,804,218
Commercial Fish Lic and Fees	156,407	-	-	-	-	-
Charges for Services	-	-	-	1,810,705	1,810,705	1,810,705
Grants (Non-Fed)	129,875	-	-	-	-	-
Other Revenues	212	-	-	-	-	-
Transfer In - Intrafund	702,401	680,307	680,307	307,601	307,601	307,601
Transfer Out - Intrafund	(93,610)	-	-	-	-	-
Total Other Funds	\$4,716,427	\$5,163,307	\$5,163,307	\$5,922,524	\$5,922,524	\$5,922,524
Federal Funds						
Federal Funds	906,511	3,210,520	3,210,520	3,348,572	3,348,572	3,348,572
Transfer In - Intrafund	129,818	-	-	-	-	-
Total Federal Funds	\$1,036,329	\$3,210,520	\$3,210,520	\$3,348,572	\$3,348,572	\$3,348,572

MAJOR CONSTRUCTION/ACQUISITION

Program Contact: Shannon Hurn, Deputy Director of Fish & Wildlife Programs (503) 947-6072
SCR: 089-00-00-00000

Program and Activities

ODFW does not currently have a major construction or acquisition program that is continuous from biennium to biennium. Funding is project specific. Occasionally, federal agencies will support a project that meets their goals and objectives. State projects may be funded with General Fund, Other Funds using General Obligation Bonds or donations, or Lottery Funds.

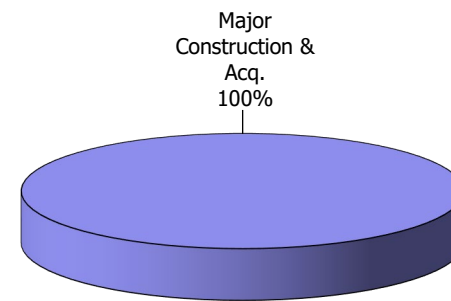
ODFW, among other state agencies, is responsible for a large and dispersed real property portfolio. Determining facility conditions and deferred-maintenance (DM) requirements using traditional methods is a significant challenge and major expense. The approach of estimating DM by inspecting facilities and creating detailed job plans with estimated costs for observed problems have remained relatively unchanged for decades. Now, a more efficient method of performing condition assessments and estimating deferred-maintenance needs over traditional methods exists.

In collaboration with DAS, ODFW has invested significant effort over the last biennium to chart a plan to complete assessments of all of its facilities. ODFW has made significant progress in determining a cost effective method to complete assessments agency-wide and update them periodically. ODFW is working to incorporate this method into a long-term facilities management plan, which will include a deferred maintenance schedule that can also be used as a budgeting tool to address this issue into the future.

A new streamlined condition-assessment technique that is quick and consistent across an organization has been adopted by ODFW that will return credibility to assessments and dramatically reduce the costs necessary to accomplish them. In a successful new method that addresses condition-assessment problems, ODFW is adapting a parametric estimating model developed by the Washington, D.C.-based National Aeronautics and Space Administration (NASA) facilities organization. ODFW has further enhanced the process through scoring assets according to mission-criticality. Asset condition combined with the relative importance of an asset to our mission ensures better management decisions and a logical approach to prioritizing and making the best use of funding. This new methodology was used in a pilot demonstration at multiple ODFW properties. The results were in alignment with previous facility condition assessments conducted by Faithful and Gould.

Two strategies will be used to resolve the outstanding maintenance issues as identified in the Secretary of State's January 2016 audit report. For

Major Construction and Acquisition Expenditures \$8.60 Million



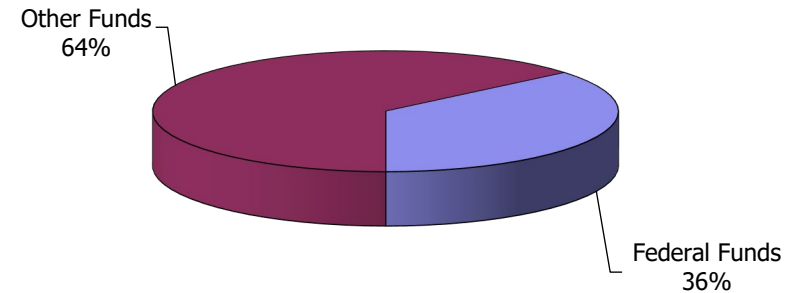
structures that do not require replacement, they will be repaired to meet current standards of construction and maximize their value to the associated facility campus. For all other structures, they will be demolished and replaced with new structures that meet current program needs and building code requirements. When the cost to repair a structure is in the same monetary range as replacement, the asset will be replaced to allow for gains in efficiency and longevity. In all cases, the strategy will look at increasing facility capacity to allow for future growth of program goals.

Revenue Sources and Proposed Revenue Changes

The legislatively approved packages included in the 2021-23 budget are:

- ODFW Deferred Maintenance Phase 2: This \$5 million funding supports the agency’s strategy to repair or replace facility infrastructure that is essential for the agency to be successful in the management of Oregon’s natural resources. The funding from this package will be used to systematically address ODFW’s deferred maintenance needs. This will be the second phase of a multi-biennial plan to rehabilitate the agency’s capital assets (first phase was a deferred maintenance package approved in the 2017 session).
- Minam Wildlife Area property acquisition: This package provides expenditure limitation for the acquisition of the Minam property which is located in Wallowa County and part of Union County. This property will greatly expand the existing Minam River Wildlife Area and will connect with other publicly owned properties from Oregon Parks and Recreation to the U.S. Forest Service and the Bureau of Land Management.
- Deferred Maintenance Facilities Engineer: This package provides the agency with position authority to continue a limited duration Facilities Engineer position (1.0 FTE) first approved in 2017-19, working on executing the design of the deferred maintenance project package on hatchery facilities. This deferred maintenance project was approved through \$10 million in Article XI-Q bonds in 2017. Funding for this position comes from these bond proceeds, which have six-year limitation, so only the position authority is reflected in this package.

**Major Construction and Acquisition
Revenues by Fund Type
\$8.60 Million**



Proposed New Laws

- None.

Major Construction/Acquisition Project Narrative

Project Title:		Land Use/Zoning Requirements Satisfied			Estimated Completion Date: June 30, 2027
Project Address/Location: Deferred maintenance at various facilities Several Locations	<input checked="" type="checkbox"/> New	Yes	X	No	Priority:
	<input type="checkbox"/> Addition <input type="checkbox"/> Remodel	Comments:		Comments:	No. of Floors/Square Footage: NA

The purpose of this project is to continue the agency’s strategy to repair or replace facility infrastructure that is essential for the agency to be successful in the management of Oregon’s natural resources. The funding from this package will be used to systematically address ODFW’s deferred maintenance needs. This will be the second phase of a multi-biennial plan to rehabilitate the agency’s capital assets (first phase was a deferred maintenance package approved in the 2017 session). Two strategies will be used to resolve the outstanding maintenance issues as identified in the Secretary of State’s January 2016 audit report. For structures that do not require replacement, they will be repaired to meet current standards of construction and maximize their value to the associated facility campus. For all other structures, they will be demolished and replaced with new structures that meet current program needs and building code requirements. When the cost to repair a structure is in the same monetary range as replacement, the asset will be replaced to allow for gains in efficiency and longevity. In all cases, the strategy will look at increasing facility capacity to allow for future growth of program goals.

ODFW is intending to fund these projects through a General Obligation Bond request to the legislature.

	Provision for Future Expansion: NA	Structural Framing: NA	Flooring: NA
		Exterior Walls: NA	Heating/Cooling: NA
	Provisions for Use Change: NA	Interior Finish: NA	Special Equipment: NA
		Windows: NA	Usable Unenclosed Areas: NA

Major Construction/Acquisition Ten-Year Plan

Program Area/Agency					
	<u>General Fund</u>	<u>Other Funds</u>	<u>Lottery Funds</u>	<u>Federal Funds</u>	<u>Total Funds</u>
2021-23 – Deferred Maintenance Phase 2		5,000,000			5,000,000
2023-25 – Facility Deferred Maintenance Pkg. (cont.)		5,000,000			5,000,000
2025-27 – Facility Deferred Maintenance Pkg. (cont.)		10,000,000			10,000,000
2027-29 – Facility Deferred Maintenance Pkg. (cont.)		10,000,000			10,000,000
2029-31 – Facility Deferred Maintenance Pkg. (cont.)		10,000,000			10,000,000

Capital Financing Six-Year Forecast Summary 2021-23

AGENCY: Department of Fish and Wildlife
 Agency #: 63500

Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2021-23 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).

Use of Bond Proceeds	Bond Type		Totals by Repayment Source
	General Obligation Bonds	Revenue Bonds	
Major Construction/ Acquisition Projects			
Subtotal for General Fund Repayment:	\$	\$	\$ GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$ LF
Subtotal for Other Funds Repayment:	\$ 5,000,000	\$	\$ 5,000,000 OF
Subtotal for Federal Funds Repayment:	\$	\$	\$ FF
Total for Major Construction	\$ 5,000,000	\$ 0	\$ 5,000,000
Equipment/Technology Projects over \$500,000			
Subtotal for General Fund Repayment:	\$	\$	\$ GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$ LF
Subtotal for Other Funds Repayment:	\$	\$	\$ OF
Subtotal for Federal Funds Repayment:	\$	\$	\$ FF
Total for Equipment/Technology	\$ 0	\$ 0	\$
Debt Issuance for Loans and Grants			
Subtotal for General Fund Repayment:	\$	\$	\$ GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$ LF
Subtotal for Other Funds Repayment:	\$	\$	\$ OF
Subtotal for Federal Funds Repayment:	\$	\$	\$ FF
Total for Loans and Grants:	\$ 0	\$ 0	\$
Total All Debt Issuance			
Subtotal for General Fund Repayment:	\$	\$	\$ GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$ LF
Subtotal for Other Funds Repayment:	\$	\$	\$ OF
Subtotal for Federal Funds Repayment:	\$	\$	\$ FF
 GRAND TOTAL 2021-23	 \$ 5,000,000	 \$ - 0 -	 \$ 5,000,000

Capital Financing Six-Year Forecast Summary 2023-25

AGENCY: Department of Fish and Wildlife
 Agency #: 63500

Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2023-25 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).

Use of Bond Proceeds	Bond Type		Totals by Repayment Source	
	General Obligation Bonds	Revenue Bonds		
Major Construction/ Acquisition Projects				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$ 5,000,000	\$	\$ 5,000,000	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
Total for Major Construction	\$ 5,000,000	\$ 0	\$ 5,000,000	
Equipment/Technology Projects over \$500,000				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
Total for Equipment/Technology	\$ 0	\$ 0	\$	
Debt Issuance for Loans and Grants				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
Total for Loans and Grants:	\$ 0	\$ 0	\$	
Total All Debt Issuance				
Subtotal for General Fund Repayment:	\$	\$	\$	GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$	LF
Subtotal for Other Funds Repayment:	\$	\$	\$	OF
Subtotal for Federal Funds Repayment:	\$	\$	\$	FF
GRAND TOTAL 2023-25	\$ 5,000,000	\$ - 0 -	\$ 5,000,000	

Capital Financing Six-Year Forecast Summary 2025-27

AGENCY: Department of Fish and Wildlife
 Agency #: 63500

Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2025-27 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).

Use of Bond Proceeds	Bond Type		Totals by Repayment Source
	General Obligation Bonds	Revenue Bonds	
Major Construction/ Acquisition Projects			
Subtotal for General Fund Repayment:	\$	\$	\$ GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$ LF
Subtotal for Other Funds Repayment:	\$ 10,000,000	\$	\$ 10,000,000 OF
Subtotal for Federal Funds Repayment:	\$	\$	\$ FF
Total for Major Construction	\$ 10,000,000	\$ 0	\$ 10,000,000
Equipment/Technology Projects over \$500,000			
Subtotal for General Fund Repayment:	\$	\$	\$ GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$ LF
Subtotal for Other Funds Repayment:	\$	\$	\$ OF
Subtotal for Federal Funds Repayment:	\$	\$	\$ FF
Total for Equipment/Technology	\$ 0	\$ 0	\$
Debt Issuance for Loans and Grants			
Subtotal for General Fund Repayment:	\$	\$	\$ GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$ LF
Subtotal for Other Funds Repayment:	\$	\$	\$ OF
Subtotal for Federal Funds Repayment:	\$	\$	\$ FF
Total for Loans and Grants:	\$ 0	\$ 0	\$
Total All Debt Issuance			
Subtotal for General Fund Repayment:	\$	\$	\$ GF
Subtotal for Lottery Funds Repayment:	\$	\$	\$ LF
Subtotal for Other Funds Repayment:	\$	\$	\$ OF
Subtotal for Federal Funds Repayment:	\$	\$	\$ FF
 GRAND TOTAL 2025-27	 \$ 10,000,000	 \$ - 0 -	 \$ 10,000,000

Essential Packages

The Essential Packages represent changes made to the 2019-21 budget that estimate the cost to continue current legislatively approved programs into the 2021-23 biennium.

010 Vacancy Factor and Non-PICS Personal Services

- None

**021/
022 Cost of Phase-in and Phase-out Programs and One-time Costs**

- None

031 Inflation/Price List Increases

- None

032 Above Standard Inflation

- None

033 Exceptional Inflation/Price List Increases

- None

050 Fund Shifts

- None

060 Technical Adjustments

- None

070 Revenue Reductions

- None

Department of Fish and Wildlife

Package 801 LFO Analyst Adjustments (89-00)

PACKAGE DESCRIPTION

This package includes \$3,100,000 Federal Funds expenditure limitation for Pittman-Robertson funding and \$500,000 Other Funds expenditure limitation for the acquisition of the Minam property that is in Wallowa County and part of Union County. The other funds revenue comes from timber harvest revenue on ODFW land. The limitation in this package covers Phase I of the plan to purchase 4,600 acres, with Phase II anticipated in 2023. Phase II funding comes from other non-state sources and would purchase an additional 10,000 acres. Ultimately this will be property owned by ODFW that will greatly expand the existing Minam River Wildlife Area and will connect with other publicly owned properties from Oregon Parks and Recreation to the U.S. Forest Service and the Bureau of Land Management.

STAFFING IMPACT

None.

REVENUE SOURCE

\$3,100,000 Federal Funds (Pittman-Robertson)

\$500,000 Other Funds (ODFW timber harvest revenue)

Agency Name:

Department of Fish and Wildlife

Policy Option Package Initiative:

109 – Deferred Maintenance Facilities Engineer

Policy Option Package Element Addendum:

PURPOSE

DESCRIPTION OF PROBLEM OR ISSUE:

The Oregon Department of Fish and Wildlife (ODFW) capital assets require repair and replacement of critical elements that are essential for maintaining and enhancing the natural resources throughout Oregon. Many of the ODFW's facilities are in need of large investments to ensure those facilities are able to maintain current operation goals. Over the years many of the offices, storage buildings, maintenance shops, public facilities, and road systems have fallen into varying states of disrepair. Some of these facilities have reached a point that employee safety has become a concern. The Secretary of State recognized in its audit that in 2005 ODFW reported an estimated \$94 million backlog of maintenance needs at its facilities, including hatcheries, offices and Wildlife Areas. At the time of the audit, less than \$1 million had been spent on maintenance annually in the ensuing 10 years due to lack of sufficient funding. Continuing to defer maintenance due to lack of funding will be more expensive for the agency in the long-term and costly for Oregonians in lost benefits and opportunities.

HOW ACHIEVED

PROPOSED SOLUTION TO THE PROBLEM OR ISSUE:

This policy option package request is to continue to fund the project engineer position that has been in place the last two biennia. This project engineer is funded with deferred maintenance bond money and the focus is the design and execution of the bond deferred maintenance list. For this biennium, this project engineer is slated to oversee the completion of 9 projects. This will complete the execution of the deferred maintenance bond money funding.

HOW THIS FURTHERS THE AGENCY MISSION OR GOALS:

ODFW's mission is "to protect and enhance Oregon's fish and wildlife and their habitats for use and enjoyment by present and future generations." Restoring the facility integrity of these assets is key to the agency's responsibility to manage natural resources for use and enjoyment of the general public of Oregon. These projects all help accomplish the agency's primary mission.

PERFORMANCE MEASURES TO QUANTIFY THE SUCCESS OF THE PROPOSAL:

This package supports several key performance measures (KPMs) for the agency. This package will contribute to KPM 1 (Percent of the license buying population with hunting licenses and/or tags), KPM 2 (Percent of the license buying population with angling licenses and/or tags), KPM 3 (Number of wildlife damage complaints addressed annually), KPM 4 (Percent of fish species of concern (listed as threatened, endangered, or sensitive) being

monitored), and KPM 5 (Percent of wildlife species of concern (listed as threatened, endangered, or sensitive) being monitored) by restoring the agency's facility infrastructure which will contribute to the rehabilitation or replacement of the offices and support structures for staff directly involved in the management of natural resources for the State of Oregon. This package will also address KPM 7 (Percent of customers rating their overall satisfaction with the agency above average or excellent. Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent" for timeliness, accuracy, helpfulness, expertise and availability of information) by improving our agencies public service areas and addressing ADA issues with at the agency's facilities.

ADDITIONAL GOVERNING POLICIES:

Building Codes: Many of the agency's facilities have existed for 5 decades or longer without upgrades to their structural support systems. During that time, building codes did not exist to emphasize the need for wind and seismic resistant to ensure proper performance of the structure under design level events. All of these structures are at risk of major structural damage in the event. Additionally, building codes have changed to require robust construction techniques to improve energy efficiency and HVAC designs. The most common cost effective solution for large scope building renovations to address all the advances in the building code is commonly a complete reconstruction of the building. If the renovation scope is small in scale, it may be possible to follow through with a renovation.

Execute Order#: 17-20: On November 6, 2017 Governor Brown enacted this executive order that mandates an acceleration of efficiency in Oregon's built environment to reduce greenhouse gas emissions and address climate change. Under Item 3, 5 targets were identified as benchmarks for energy performance for state buildings. It will likely be challenging for our aged structures to meet the benchmarks identified for the existing state buildings criteria, this would drive the agency to replace them with new structures that would be designed under the second target.

STATUTORY REFERENCE:

The department is authorized to conduct fish and wildlife management activities under ORS Chapters 496-498 and ORS Chapters 503-513.

ALTERNATIVES CONSIDERED AND REASONS FOR REJECTION:

For the repair projects identified in this package, alternatives were not considered other than performing the necessary repairs to maintain facility function and employee and public safety. For projects identified for replacement, a repair alternative was qualitatively evaluated to see if it was feasible to repair the asset. In these cases, the alternative to replacement was rejected because the repair was determined to be either equal to or more expensive than replacing the asset.

IMPACT OF NOT FUNDING:

If this package is not funded, the agency's personnel will not be able to execute all of the deferred maintenance bond projects within the prescribed spending period.

EQUIPMENT TO BE PURCHASED (IF APPLICABLE):

None.

STAFFING IMPACT

Major Construction and Acquisition (089-89-00-00000)

This request is only to continue position authority within the capital construction appropriation granted with the 2017-19 biennium budget.

Continue one limited duration full-time Facilities Engineer 3 (C3253) position:

- (1719075) / **1921058**

QUANTIFYING RESULTS

Each project will be monitored by ODFW Engineering Section staff during construction to ensure full execution of the work to repair or replace the capital asset. The successful execution of this package is expected to improve the agency's ability to protect and manage Oregon's fish and wildlife resources.

REVENUE SOURCE

This request is to continue position authority only. Existing limitation within the 2017-19 capital construction appropriation will be used; this position will be funded with XI-Q bond proceeds for deferred maintenance projects.

Agency Name:

Department of Fish and Wildlife

Policy Option Package Initiative:

110 - Deferred Maintenance Phase 2

Policy Option Package Element Addendum:

PURPOSE

DESCRIPTION OF PROBLEM OR ISSUE:

The Oregon Department of Fish and Wildlife (ODFW) capital assets require repair and replacement of elements that are essential for maintaining and enhancing natural resources throughout Oregon. Many of the department's facilities are in need of large investments to ensure those facilities are able to maintain current goals. Over the years many of the offices, storage buildings, maintenance shops, public facilities, and road systems have fallen into varying states of disrepair. Some of these facilities have reached a point that safety has become a concern. Some examples of facility degradation are: ODFW Clackamas Office reported moisture damage on the interior surfaces of one office space. Upon investigation it was found that prolonged water seeping through the exterior walls had caused extensive water damage and mold growth. Additionally, it was discovered that asbestos containing materials is likely present inside the walls. Big Creek Hatchery reported one of the technician homes has developed a gap between the floor and exterior wall. This gap allows outside air to travel directly into the home. Bonneville Hatchery reported that active mold growth is visible in numerous buildings. Upon investigation, it was determined significant leaks had formed around the windows and caused major structural damage along with rampant mold growth, resulting in the need to completely replace one wall.

The Secretary of State recognized in an audit that in 2005 ODFW reported an estimated \$94 million backlog of maintenance needs at facilities across the agency, including hatcheries, offices, and Wildlife Areas. Funding to address deferred maintenance issues at hatcheries was received during the 2017 session (through \$10 million in General Obligation Bonds) and has led to a significant improvement to the overall condition of hatchery infrastructure. ODFW has reached a critical point in its need for additional bond authority to address the rest of its aging and degrading facilities portfolio, namely significant repairs needed at offices across the state. This request is for a second phase of General Obligation Bonds in the amount of \$10 million.

HOW ACHIEVED

PROPOSED SOLUTION TO THE PROBLEM OR ISSUE:

This policy option package request is the genesis of the agency's strategy to repair or replace facility infrastructure that is essential for the agency to be successful in the management of Oregon's natural resources. The funding from this POP will be used to systematically address ODFW's deferred maintenance needs. This will be the second phase of a multi-biennial plan to rehabilitate the agency's capital assets (first phase was 2017 session deferred maintenance POP). Two strategies will be used to resolve the outstanding maintenance issues as identified in the Secretary of State's January

2016 audit report. For structures that do not require replacement, they will be repaired to meet current standards of construction and maximize their value to the associated facility campus. For all other structures, they will be demolished and replaced with new structures that meet current program needs and building code requirements. When the cost to repair a structure is in the same monetary range as replacement, the asset will be replaced to allow for gains in efficiency and longevity. In all cases, the strategy will look at increasing facility capacity to allow for future growth of program goals.

ODFW, among other state agencies, is responsible for a large and dispersed real property portfolio. Determining facility conditions and deferred-maintenance (DM) requirements using traditional methods is a significant challenge and major expense. The approach of estimating DM by inspecting facilities and creating detailed job plans with estimated costs for observed problems have remained relatively unchanged for decades. Now, a more efficient method of performing condition assessments and estimating deferred-maintenance needs over traditional methods, exists.

In collaboration with DAS, ODFW has invested significant effort over the last biennium to chart a plan to complete assessments of all of its facilities. ODFW has made significant progress in determining a cost effective method to complete assessments agency-wide and update them periodically. ODFW is working to incorporate this method into a long-term facilities management plan, which will include a deferred maintenance schedule which will also be used as a budgeting tool to address this issue into the future.

A new streamlined condition-assessment technique that is quick and consistent across an organization has been adopted by ODFW that will return credibility to assessments and dramatically reduce the costs necessary to accomplish them. In a successful new method that addresses condition-assessment problems, ODFW is adapting a parametric estimating model developed by the Washington, D.C.-based National Aeronautics and Space Administration (NASA) facilities organization. ODFW has further enhanced the process through scoring assets according to mission-criticality. Asset condition combined with the relative importance of an asset to our mission ensures better management decisions and a logical approach to prioritizing and making the best use of funding. This new methodology was used in a pilot demonstration at multiple ODFW properties. The results were in alignment with previous facility condition assessments conducted by Faithful and Gould.

HOW THIS FURTHERS THE AGENCY MISSION OR GOALS:

ODFW's mission is "to protect and enhance Oregon's fish and wildlife and their habitats for use and enjoyment by present and future generations." Restoring the facility integrity of these assets is key to the agency's responsibility to manage natural resources for use and enjoyment of the general public of Oregon. These projects all help accomplish the agency's primary mission.

PERFORMANCE MEASURES TO QUANTIFY THE SUCCESS OF THE PROPOSAL:

This package supports several key performance measures (KPMs) for the agency. This package will contribute to KPM 1 (Percent of the license buying population with hunting licenses and/or tags), KPM 2 (Percent of the license buying population with angling licenses and/or tags), KPM 3 (Number of wildlife damage complaints addressed annually), KPM 4 (Percent of fish species of concern (listed as threatened, endangered, or sensitive) being monitored), and KPM 5 (Percent of wildlife species of concern (listed as threatened, endangered, or sensitive) being monitored) by restoring the agency's facility infrastructure which will contribute to the rehabilitation or replacement of the offices and support structures for staff directly involved in

the management of natural resources for the State of Oregon. This package will also address KPM 7 (Percent of customers rating their overall satisfaction with the agency above average or excellent. Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent" for timeliness, accuracy, helpfulness, expertise and availability of information) by improving our agencies public service areas and addressing ADA issues at the agency's facilities.

ADDITIONAL GOVERNING POLICIES:

Building Codes: Many of the agency's facilities have existed for five decades or longer without upgrades to their structural support systems. At the time these building were constructed, building codes did not exist to emphasize the need for wind and seismic resistance to ensure proper performance of the structure under design level events. All of these structures are at risk of major structural damage if they are exposed to a critical event. Additionally, building codes have changed to require robust construction techniques to improve energy efficiency and HVAC designs. The most common cost effective solution for large scope building renovations to address all the advances in the building code is commonly a complete reconstruction of the building. If the renovation scope is small in scale, it may be possible to follow through with a renovation.

Executive Order#: 17-20: On November 6, 2017, Governor Brown enacted this executive order that mandates an acceleration of efficiency in Oregon's built environment to reduce greenhouse gas emissions and address climate change. Under Item three, five targets were identified as benchmarks for energy performance for state buildings. It will likely be challenging for our aged structures to meet the benchmarks identified for the existing state buildings criteria, this would drive the agency to replace them with new structures that would be designed under the second target.

STATUTORY REFERENCE:

The agency is authorized to conduct fish and wildlife management activities under ORS Chapters 496-498 and ORS Chapters 503-513.

ALTERNATIVES CONSIDERED AND REASONS FOR REJECTION:

For the repair projects identified in this package, alternatives were not considered other than performing the necessary repairs to maintain facility function and employee and public safety. For projects identified for replacement, a repair alternative was qualitatively evaluated to see if it was feasible to repair the asset. In these cases, the alternative to replacement was rejected because the repair was determined to be either equal to or more expensive than replacing the asset.

IMPACT OF NOT FUNDING:

If this package is not funded, the agency's capital assets will continue to deteriorate and will severely hamper the ability of the agency to meet resource management goals. Additionally, critical monitoring activities of natural resources will be impeded if facilities continue to degrade and business operations become interrupted.

EQUIPMENT TO BE PURCHASED (IF APPLICABLE):

None.

STAFFING IMPACT

None.

QUANTIFYING RESULTS

Each project will be monitored by ODFW Engineering Section staff during construction to ensure full execution of the work to repair or replace the capital asset. The successful execution of this package is expected to improve the agency's ability to protect and manage Oregon's fish and wildlife resources.

REVENUE SOURCE

\$5,000,000 Other Funds (Bond Issuance)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Fish & Wildlife, Oregon Dept of
 Pkg: 109 - Deferred Maintenance Facilities Engineer

Cross Reference Name: Major Construction and Acquisition
 Cross Reference Number: 63500-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE							1.00
Total FTE	-	-	-	-	-	-	1.00

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Fish & Wildlife, Oregon Dept of
Pkg: 110 - Deferred Maintenance Phase 2

Cross Reference Name: Major Construction and Acquisition
Cross Reference Number: 63500-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	5,000,000	-	-	-	5,000,000
Total Revenues	-	-	\$5,000,000	-	-	-	\$5,000,000
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Capital Outlay							
Building Structures	-	-	5,000,000	-	-	-	5,000,000
Total Capital Outlay	-	-	\$5,000,000	-	-	-	\$5,000,000
Total Expenditures							
Total Expenditures	-	-	5,000,000	-	-	-	5,000,000
Total Expenditures	-	-	\$5,000,000	-	-	-	\$5,000,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Fish & Wildlife, Oregon Dept of
Pkg: 110 - Deferred Maintenance Phase 2

Cross Reference Name: Major Construction and Acquisition
Cross Reference Number: 63500-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Fish & Wildlife, Oregon Dept of
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Major Construction and Acquisition
Cross Reference Number: 63500-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	500,000	-	-	-	500,000
Federal Funds	-	-	-	3,100,000	-	-	3,100,000
Total Revenues	-	-	\$500,000	\$3,100,000	-	-	\$3,600,000
Capital Outlay							
Other Capital Outlay	-	-	500,000	3,100,000	-	-	3,600,000
Total Capital Outlay	-	-	\$500,000	\$3,100,000	-	-	\$3,600,000
Total Expenditures							
Total Expenditures	-	-	500,000	3,100,000	-	-	3,600,000
Total Expenditures	-	-	\$500,000	\$3,100,000	-	-	\$3,600,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

Detail of Lottery, Other Funds and Federal Fund Revenues

Source	Fund	ORBITS Revenue Accounts	2017-19 Actuals	2019-21 Legislatively Approved	2019-21 Estimated	2021-23		
						Agency Request	Governor's Budget	Legislatively Adopted
						Beginning Balance	L	0025
Transfer in - Intrafund	L	1010	-	-	-	-	-	
Transfer in - Lottery Proceeds	L	1040	-	-	-	-	-	
Transfer in - OR Watershed Enhancement Bd	L	1691	-	-	-	-	-	
Transfer Out - Intrafund	L	2010	-	-	-	-	-	
TOTAL LOTTERY FUNDS			-	-	-	-	-	
Beginning Balance	O	0025	-	-	-	-	-	
Beginning Balance Adjustment	O	0030	1,371,833	-	-	-	-	
Business License & Fees	O	0205	-	-	-	-	-	
Non-Business Licenses & Fees	O	0210	-	-	-	-	-	
Hunter & Angler Licenses	O	0230						
Non Dedicated			-	-	-	-	-	
Dedicated			-	-	-	-	-	
subtotal Hunter & Angler Licenses			-	-	-	-	-	
Commercial Fisheries Fund	O	0235	-	-	-	-	-	
Park User Fees	O	0255	-	-	-	-	-	
Charges for Services	O	0410	-	-	-	-	500,000	
Fines and Forfeitures	O	0505	-	-	-	-	-	
Rents & Royalties	O	0510	-	-	-	-	-	
General Fund Obligation Bonds	O	0555	8,440,000	-	-	10,000,000	5,000,000	
Interest Income	O	0605	222,144	-	-	-	-	
Sales Income	O	0705	-	-	-	-	-	
Donations	O	0905	-	-	-	-	-	
Grants (Non-Fed)	O	0910	-	-	-	-	-	
Other Revenues	O	0975	-	-	-	-	-	
Federal Funds Revenue	O	0995	-	-	-	-	-	
Transfer in - Intrafund	O	1010	33,977	-	-	-	-	
Transfer in from Federal Indirect Revenue	O	1020	-	-	-	-	-	
Transfer in from General Fund	O	1060	-	-	-	-	-	
Transfer in - Administrative Services	O	1107	-	-	-	-	-	
Transfer in - Oregon Department of Revenue	O	1150	-	-	-	-	-	
Transfer in - Oregon Military Dept	O	1248	-	-	-	-	-	
Transfer in - Marine Board	O	1250	-	-	-	-	-	
Transfer in - Department of Energy	O	1330	-	-	-	-	-	
Transfer in - Oregon Climate Authority	O	1331	-	-	-	-	-	
Transfer in - Department of Forestry	O	1629	-	-	-	-	-	
Transfer in - Dept of Parks & Recreation	O	1634	-	-	-	-	-	
Transfer in - Water Resources Department	O	1690	-	-	-	-	-	
Transfer in - Watershed Enhancement Board	O	1691	-	-	-	-	-	

Detail of Lottery, Other Funds and Federal Fund Revenues								
Source	Fund	ORBITS Revenue Accounts	2017-19 Actuals	2019-21 Legislatively Approved	2019-21 Estimated	2021-23		
						Agency Request	Governor's Budget	Legislatively Adopted
Transfer in - Department of Transportation	O	1730	-	-	-	-	-	-
Transfer out - Intrafund	O	2010	(33,977)	-	-	-	-	-
Transfer out - Dept. of Administrative Services	O	2107	-	-	-	-	-	-
Transfer out - Department of State Police	O	2257	-	-	-	-	-	-
Transfer out - Department of Agriculture	O	2603	-	-	-	-	-	-
Transfer out - Department of Forestry	O	2629	-	-	-	-	-	-
Transfer out - Watershed Enhancement Board	O	2691	-	-	-	-	-	-
TOTAL OTHER FUND			10,033,977	-	-	10,000,000	10,000,000	5,500,000
Beginning Balance	F	0025	-	-	-	-	-	-
Beginning Balance Adjustment	F	0030	550,000	-	-	-	-	-
Charges for Services	F	0410	-	-	-	-	-	-
Rents & Royalties	F	0510	-	-	-	-	-	-
Sales Income	F	0705	-	-	-	-	-	-
Grants (Non-Fed)	F	0910	-	-	-	-	-	-
Other Revenues	F	0975	-	-	-	-	-	-
Federal Revenues	F	0995	-	-	-	-	-	3,100,000
Transfer in - Intrafund	F	1010	-	-	-	-	-	-
Transfer in - Marine Board	F	1250	-	-	-	-	-	-
Transfer out - Intrafund	F	2010	-	-	-	-	-	-
Transfer out - Federal Indirect	F	2020	-	-	-	-	-	-
TOTAL FEDERAL FUNDS			550,000	-	-	-	-	3,100,000

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Fish & Wildlife, Oregon Dept of
2021-23 Biennium**

**Agency Number: 63500
Cross Reference Number: 63500-089-00-00-00000**

<i>Source</i>	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Charges for Services	-	-	-	-	-	500,000
General Fund Obligation Bonds	8,440,000	257,448	257,448	10,000,000	10,000,000	5,000,000
Interest Income	222,144	-	-	-	-	-
Transfer In - Intrafund	33,977	-	-	-	-	-
Transfer Out - Intrafund	(33,977)	-	-	-	-	-
Total Other Funds	\$8,662,144	\$257,448	\$257,448	\$10,000,000	\$10,000,000	\$5,500,000
Federal Funds						
Federal Funds	-	-	-	-	-	3,100,000
Total Federal Funds	-	-	-	-	-	\$3,100,000

Facilities Maintenance

ODFW owns 587 buildings valued under \$1 million and 47 buildings valued over \$1 million. These buildings total 1,378,135 square feet and have a replacement value in excess of \$195 million. In addition, ODFW owns and operates land improvements valued at \$27.2 million, leasehold improvements valued at \$1.44 million, roads valued at \$8.33 million, tunnels and bridges valued at \$720,500, utility systems valued at \$117.3 million, and docks, dikes, and dams valued at over \$27.9 million.

ODFW's mission is "to protect and enhance Oregon's fish and wildlife and their habitats for use and enjoyment by present and future generations." Restoring the facility integrity of these assets is key to the agency's responsibility to manage natural resources for use and enjoyment of the general public of Oregon. Facilities maintenance projects all help accomplish the agency's primary mission.

The key drivers for facility needs are driven by two key factors: 1) appropriate space to rear fish to meet production goals for the agency; 2) appropriate office/storage/shop space to support the activities of our staff to conduct the business for the agency. Fish rearing space follows current fish propagation methodologies for poundage of fish per cubic foot of water depending upon the fish size and temperature of water being delivered to the ponds/raceway. Program space is determined by multiple factors that contribute to the overall space needs for the agency staff. Factors that contribute to the total space needed by the agency include number of offices required for each program, total space needed to store equipment, storage spaces for data/samples/animal processing, vehicle storage, and public service areas.

Key facility-related challenges ODFW will face over the next 10 years include:

1. Degradation of facilities that compromise their structural integrity or core function will compromise the agency's mission goal, produce higher operating expenses, and lower resource efficiencies.
2. Determining facility conditions and deferred maintenance requirements using traditional methods has been a significant challenge and major expense.
3. Adequate staff resources to design, or contract the design effort, to repair or replace facilities.

To meet these challenges, ODFW needs:

1. A long-term facilities strategic plan that aligns with agency mission through forecasting funding needs and proactive facility maintenance programs.
2. Adequate funding streams to allow for timely repair or replacement of high facilities.

In collaboration with DAS, ODFW has invested significant effort over the last biennium to chart a plan to complete condition assessments of all of its facilities. ODFW has made significant progress in determining a cost effective method to complete assessments agency-wide. ODFW is working to incorporate this new approach into a long-term facilities management plan, which will include a deferred maintenance schedule and capital planning

tools. This will enable ODFW to forecast a more accurate picture of the priority funding needed to support deferred maintenance needs and plan for them accordingly.

A continuing challenge for the agency is a consistent funding source to perform the necessary repairs or replacements of those facilities. The agency also needs adequate staff to either design the repairs/replacements or to oversee consultants to perform the design work. ODFW is requesting a policy option package that is the genesis of the agency's strategy to repair or replace facility infrastructure essential for the agency to be successful in the management of Oregon's natural resources.

The funding from a proposed Policy Option Package will be used to systematically address ODFW's deferred maintenance needs. This will be the second phase of a multi-biennial plan to rehabilitate the agency's capital assets (first phase was 2017 session deferred maintenance POP). The two primary strategies used to make progress towards resolving the outstanding maintenance issues include: 1) Structures that do not require replacement will be repaired to meet current standards of construction and maximize their value to the associated facility campus. 2) For all other structures, they will be demolished and replaced with new structures that meet current program needs and building code requirements

Facility Plan - Facility Summary Report 107BF16a
2021-23 Biennium

Agency Name

Table A: Owned Assets Over \$1M CRV		FY 2020 DATA	
Total Number of Facilities Over \$1M		47	
Current Replacement Value \$ (CRV)	1	\$141,089,644	Source 4 <input type="text" value="FCA"/> Risk or FCA
Total Gross Square Feet (GSF)		501,904	
Office/Administrative Usable Square Feet (USF)	2	100,381	Estimate/Actual 5 <input type="text" value="20%"/> % USF/GSF
Occupants Position Count (PC)	3	846	Office/Admin USF/PC 6 <input type="text" value="119"/>
			or Agency Measure 7 <input type="text"/>

Table B: Owned facilities under \$1M CRV	
Number of Facilities Under \$1M	587
CRV	1 <input type="text" value="\$54,075,819"/>
Total Gross Square Feet (GSF)	876,231

Table C: Leased Facilities		
Total Rentable SF	8 <input type="text" value="56,462"/>	
Total 2021-2023 Biennial Lease Cost	<input type="text" value="909,386"/>	
Additional 2019-2021 Costs for Lease Properties (O&M)	9 <input type="text" value="Included above"/>	
Office/Administrative Usable Square Feet (USF)	2 <input type="text" value="33,418"/>	Estimate/Actual 5 <input type="text" value="59%"/> % USF/GSF
Occupants Position Count (PC)	3 <input type="text" value="487"/>	Office/Admin USF/PC 6 <input type="text" value="69"/>

Definitions

CRV	1	Current Replacement Value Reported to Risk Management or Calculated Replacement Value Reported from iPlan Facility Conditions Assessment (FCA)
USF	2	Usable Square Feet per BOMA definition for office/administrative uses. Area of a floor occupiable by a tenant where personnel or furniture are normally housed plus building amenity areas that are convertible to occupant area and not required by code or for the operations of a building. If not known, estimate the percentage.
Occupant Position Count (PC)	3	Total Legislatively Approved Budget (LAB) Position Count within the buildings or leases as applicable.
Source	4	Enter Source of CRV as "Risk" or "FCA"
Estimate/Actual	5	Use actual USF % of USF to GSF, if available. If not known, estimate the percentage.
Office/Administrative USF/PC	6	Divide your USF by your position count. If office/admin space is a less than 10% of your space use, fill in N/A and fill in #7, "Agency Measure".
Agency Measure	7	If not using USF/PC, insert Agency Measure as defined in 107BF02 question #1.
RSF	8	Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the floor and building common areas within a building.
O&M	9	Total Operations and Maintenance Costs for facilities including all maintenance, utilities and janitorial

Facility Plan - Facility O&M/DM Report 107B16b
2021-23 Biennium

Agency Name Fish and Wildlife Department

Facilities Operations and Maintenance (O&M) Budget
excluding Capital Improvements and Deferred Maintenance

	2017-19 Actual	2019-21 LAB	2021-23 Budgeted	2023-25 Projected
Personal Services (PS) Operations and Maintenance	\$1,264,476	\$1,346,203	\$1,536,200	\$1,659,096
Services and Supplies (S&S) Operations and Maintenance	\$4,653,931	\$4,498,393	\$4,691,824	\$4,893,572
Utilities not included in PS and S&S above	\$3,226,174	\$3,163,409	\$3,299,436	\$3,441,311
Total O&M	\$9,144,581	\$9,008,005	\$9,527,460	\$9,993,979
O&M \$/SF	\$6.64	\$6.54	\$6.91	\$7.25

Total O&M SF 1,378,135 Include only the SF for which your agency provides O&M funding.

O&M Estimated Fund Split Percentage %	General Fund	Lottery Fund	Other Funds	Federal Funds
	16.46	0	29.03	54.51

Deferred Maintenance Funding In Current Budget Model

Total Short and Long Term Deferred Maintenance Plan for Facilities	2021-23 Biennium		Ongoing Budgeted (non POP)	Ongoing Budgeted (non POP)	SB 1067 Guidance Below If your allocation is <= 2%, replace with your value
	Current Costs 2020	Ten Year Projection	2021-23 Budgeted SB 1067 (2% CRV min.)	2023-25 Projected SB 1067 (2% CRV min.)	
Priorities 1-3 - Currently, Potentially and Not Yet Critical	4,5,6	\$25,492,766	\$38,099,473	\$10,000,000	\$15,000,000
DM/Life Safety (Priority 1)		\$241,381	\$347,871		
Capital Renewal (Priority 2)		\$19,084,310	\$20,441,884		
Capital Renewal (Priority 3)		\$6,167,075	\$17,309,718		
Site Systems					
Priority 4 - Seismic & Natural Hazard	7	\$0	\$0		
Priority 5 - Modernization	8				
Total Priority Need					(minus DM funding in current budget model)
Facility Condition Index (Priority 1-3 Needs/CRV)	9	13.062%	19.522%	7.938%	0.252%
Assets CRV		\$195,165,463	Current Replacement Value Reported to Risk or Calculated Replacement Value Reported from Facility Conditions Assessment (FCA)		

Process/Software for routine maintenance (O&M)
Process/Software for deferred maintenance/renewal
Process for funding facilities maintenance

ODFW facility managers are responsible for monitoring the condition of facilities. When the manager notices a maintenance issue, they arrange for repair out of their facility budget. If the repair is extensive, they work with Headquarters to move forward with an open bid opportunity and find funds to cover the cost.

iPlan. FCAs completed in 2017.

Maintenance funds come from several sources: General Fund (POPs), Lottery Fund, Federal Funds, Donations, and Mitigation dollars. As projects are identified, HQ develops a strategy to gather the funds to perform the repair. The agency is currently working on an ongoing general fund budget request to establish a consistent source of funds to perform facility repair.

From iPlan FCA

Definitions

Facilities Operations and Maintenance Budget	1	The Facilities Operations and Maintenance budget includes costs to operate and maintain facilities and keep them in repair including utilities, janitorial and maintenance costs. Maintenance costs are categorized as external building (roof, siding, windows, etc.); interior systems (electrical, mechanical, interior walls, doors, etc.); roads and ground (groundskeeper, parking lots, sidewalks, etc.) and centrally operated systems (electrical, mechanical, etc.). Agencies with significant facilities may include support staff if directly associated with facilities maintenance activities. Do not include other overhead costs such as accounting, central government charges, etc.
O&M Estimated Fund Split Percentage %	2	Show the fund split by percentage of fund source allocated to facility O&M for your agency
Total Short and Long Term Maintenance and Deferred Maintenance Plan for Facilities Value Over \$1M	3	All Maintenance excluding routine O&M costs. 19-21 and 21-23 auto-populates with 2% of the sum of your agency portfolio's CRV. Written to deliver on SB 1067: SECTION 9. (1) Each biennium, the Governor shall propose as part of the Governor's recommended budget an amount for deferred maintenance and capital improvements on existing state-owned buildings and infrastructure that is equivalent to at least two percent of the current replacement value of the state-owned buildings and infrastructure.
Priority One: Currently Critical	4	From the Budget Instruction: Priority One projects are conditions that require immediate action in order to address code and accessibility violations that affect life safety. Building envelope issues (roof, sides, windows and doors) that pose immediate safety concerns should be included in this category.
Priority Two: Potentially Critical	5	From the Budget Instruction: Priority Two projects are to be undertaken in the near future to maintain the integrity of the facility and accommodate current agency program requirements. Included are systems that are functioning improperly or at limited capacity, and if not addressed, will cause additional system deterioration and added repair costs. Also included are significant building envelope issues (roof, sides, windows and doors) that, if not addressed, will cause additional system deterioration and added repair costs.
Priority Three: Necessary - Not yet Critical	6	From the Budget Instructions: Priority Three projects could be undertaken in the near to mid-term future to maintain the integrity of a building and to address building systems, building components and site work that have reached or exceeded their useful life based on industry standards, but are still functioning in some capacity. These projects may require attention currently to avoid deterioration, potential downtime and consequently higher costs if corrective action is deferred.
Priority Four: Seismic and Natural Hazard Remediation	7	From the Budget Instructions: Priority Four projects improve seismic performance of buildings constructed prior to 1995 building code changes to protect occupants, minimize building damage and speed recovery after a major earthquake. Projects also include those that mitigate significant flood hazards.
Priority Five: Modernization	8	From the Budget Instructions: Priority Five projects are alterations or replacement of facilities solely to implement new or higher standards to accommodate new functions, significantly improve existing functionality as well as replacement of building components that typically last more than 50 years (such as the building structure or foundations). These standards include system and aesthetic upgrades which represent sensible improvements to the existing condition. These projects improve the overall usability and reduce long-term maintenance requirements. Given the significant nature of these projects, the work typically addresses deficiencies that do not conform to current codes, but are 'grandfathered' in their existing condition to the extent feasible.
Facility Condition Index	9	A calculated measure of facility condition relative to its current replacement value (expressed as a percentage)